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# INCURRED COST AUDITS: DETERMINING ALLOWABILITY

**Allowability Discussion Topics** 

Pertinent FAR Requirements

Supporting documentation

The DCAA audit experience

Resolving disagreements

Evolving environment

### **FAR Contract Clauses**

 Your contract clauses authorize audit and acceptance of responsibility for providing evidence of compliance

FAR 52.215-2 Audit and Records contract clause

- Right to audit books and records as evidence costs claimed incurred and properly recorded
- Records, materials, and other evidence shall be made available at all reasonable times
- Records includes books, documents, accounting procedures, practices and other data in written, electronic or other form
- FAR 52.216-7 Allowable Cost and Payment contract clause
  - Requested payments only for costs allowable in accordance with FAR Part 31.2 in effect on the date of the contract and contract terms

# FAR: Determining Allowability

FAR 31.201-2 Determining Allowability

- A cost is allowable when reasonable, allocable, compliant with CAS (if applicable), contract terms, and any limitations in FAR 31.2
- Contractor responsible for maintaining records to demonstrate costs are
  - Incurred
  - Comply with applicable FAR Part 31.2
  - Allocable to the contract

### **Supporting Documentation**

- Different types of documentation can be used to meet evidence requirements that costs were incurred
  - Support typically involves an external party
  - Documentation that costs were incurred may include:
    - Vendor invoice (paper copy or electronic)
    - Receipt of payment from vendor
    - Cancelled check
    - Credit card statement
    - Bank statement
    - Tax filing (e.g., 1099, W-2, 941, 1120, 1040)
    - Work product of services provided by a vendor

#### **Supporting Documentation**

- Different types of documentation can be used as evidence costs are compliant with FAR 31.2
  - Evidence needs to demonstrate the cost is not of an unallowable type based on applicable FAR 31.2 subpart
    - Identify the applicable FAR subpart(s) to determine what would make the cost unallowable to understand documentation detail necessary
  - Documentation that costs comply with FAR Part 31.2 may include
    - Vendor invoice with description of cost (paper or EDI)
    - Payment receipt with description of cost
    - Internal payment request form with description of cost
    - Tax filings (e.g., 1099, W-2, 941, 1120, 1040)
    - Work product of services provided by a vendor
    - Work product developed internally describing costs or activity
    - Meeting minutes describing work activities

#### **The DCAA Audit Experience**

- Remember that DCAA has a legitimate job to do, and you accepted this when the contracts with the U.S. Government were signed
- DCAA and Contractors both rely on the same FAR requirements
  - You must comply with the regulations, and DCAA audits your compliance
- DCAA auditors not responsible for understanding your record keeping
  - Type of records or ease of availability

# **The DCAA Audit Experience**

- Incurred cost audits may incorporate CAS compliance testing
  - CAS compliance may be part of allowability determination
  - Cyclical CAS compliance testing by DCAA may be out of date
- GAO criticism has influenced DCAA audit activities (GAO-08-857, GAO-09-468)
  - Working papers did not support audit opinions
  - Supervisors dropped audit opinions without adequate evidence
  - Sufficient work not performed to support audit conclusions and opinions
- DCAA HQ guidance are directives your local auditors must follow
  - Established default response period of 5 days as "timely" and defined "denial of access" as not providing the requested records within the DCAA timeframe (12/19/2008, 08-PAS-042(R))

# **Resolving Disagreements**

- Differences of opinion regarding the adequacy of supporting documentation, method, or timeliness
  - Actions may be considered by DCAA a denial of access
    - DCAA may send a letter to contractor CFO or VP
    - DCAA may pursue a subpoena for the records, possibly through DoDIG
  - Costs may be challenged by DCAA as unsupported and penalties applied
    - Litigation may be necessary to recover the costs as allowable
  - DCAA may pursue a Form 1 withhold of the costs involved
    - Expiration of funds may become an issue to future recovery

### **Resolving Disagreements**

- Differences of opinion in interpretation of subsections in FAR 31.2
  - Which FAR subsection applies to the costs
    - Interpretations of the criteria for allowability
  - FAR 31.201-6(a) directly associated costs
  - FAR 31.201-3 Determining reasonableness

# **Resolving Disagreements**

- Appealing to DCMA Contracting Officers for help during the DCAA audit
  - 3/2009 DCAA HQ issues MRD 09-PAS-004(R)
    - Reporting DCMA Contracting Officers to DoDIG
  - DoDIG investigative reports issued
    - 4/2009 Inadequate documentation to support DCMA decisions
    - 7/2010 DCMA did not provide DCAA sufficient time to audit
  - DCMA Board of Review

# **Evolving Environment**

- Efficiency initiatives announced in 2010
  - "Do more without more", Ashton Carter
  - Focus on U.S. Government affordability of costs
  - Cost reduction goals
- Expect increased emphasis in cost reasonableness
  - "Should cost" reviews
  - Potential increase in questioned costs as unreasonable? (FAR 31.201-3)
- Directives issued by Ashton Carter Sept 2010
  - DPAP to align DCMA and DCAA processes to ensure work is complementary
  - DDR&E to develop plan to improve the return on IRAD investments for industry and the government

## **Useful Resources**

#### http://www.dcaa.mil/

- DCAA HQ audit guidance and audit programs
- DCAA Audit Manual

#### http://www.acq.osd.mil/dpap/dars/case\_status.html

- Open regulatory cases, FAR and DFARS
- http://www.gpoaccess.gov/fr/index.html
  - Federal Register notices of regulatory changes
- http://www.gao.gov/docsearch/repandtest.html
  - GAO reports
- http://www.dodig.mil/PUBS/index.html
  - DoDIG reports