### Survey of Contractor's Organization, Accounting System and System of Internal Controls (ICQ) Contractors with CCFY Dollars Between \$10 Million and \$80 Million

<u>PURPOSE</u>. This questionnaire provides the basis for documenting the auditor's understanding of the entity's internal control components and is used to plan the audit. Five components of internal control are applicable to the audit of every entity: Control Environment; Contractor's Risk Assessment; Information and Communications; Monitoring; and Accounting System Control Objectives and Activities.

<u>APPLICABILITY</u>. This questionnaire is designed to assist the auditor in obtaining an understanding of internal controls and assessing control risk at non-major contractors with ADV between \$10 million and \$80 million. For contractors with ADV less than \$10 million, the ICQ or alternative procedures may be used, provided they adequately document the required understanding of the internal controls (CAM 5-111.1.a).

**PROFESSIONAL REQUIREMENTS**. GAGAS Chapter 4 requires the auditor to follow the field work standard on Internal Control which states "A sufficient understanding of the internal control structure is to be obtained to plan the audit and to determine the nature, timing, and extent of tests to be performed." It also requires that the auditor, as a minimum, follow the AICPA standard *Consideration of the Internal Control Structure in a Financial Statement Audit* (SAS 55, as amended by SAS 78 included in the AICPA *Professional Standards*, vol. 1, AU sec. 319). GAGAS Chapter 4 also incorporates SAS No. 82, *Consideration of Fraud in a Financial Statement Audit*, which requires the auditor to assess the risk that the contractor's submissions are materially misstated due to fraud.

<u>COMPLETION REQUIREMENTS.</u> The ICQ should be completed/updated as part of the auditor's periodic visits to non-major contractors with ADV between \$10 million and \$80 million since the Mandatory Annual Audit Requirements (MAARs) 1 and 3 applicability and materiality requirements in CAM 6-105.2b are presumed. A new ICQ should be completed every year if a field visit is required as part of a current audit.

### **INSTRUCTIONS FOR COMPLETION OF THE ICQ**

The ICQ is composed of Parts A through D. Part A, Basic Organization, allows the auditor to obtain a general understanding of the contractor's structure, size, and complexity. Parts B through D incorporate the five components of internal control that are applicable to the audit of every entity: Control Environment; Contractor's Risk Assessment; Information and Communications; Monitoring; and Accounting System Control Objectives and Activities. The ICQ questions or control activities were selectively obtained from the DIIS Internal Control Matrices (ICMs) to assist us in documenting the internal controls at non-major contractors.

**PROCEDURES FOR OBTAINING UNDERSTANDING.** In obtaining an understanding of controls that are relevant to audit planning, the auditor should perform procedures to obtain sufficient knowledge about the design of the relevant controls pertaining to each of the five internal control components and determine whether they have been placed in operation. This knowledge is ordinarily obtained through previous experience with the contractor and through procedures such as inquiries of appropriate management, supervisory, and staff personnel;

inspection of the contractor's documents and records; and observation of contractor activities and operations. The form and extent of this documentation is influenced by the size and complexity of the contractor, the auditor's previous experience with the contractor, the nature of the particular controls, and the nature of the contractor's documentation of specific controls (AU 319.58).

## RELATIONSHIP BETWEEN THE ICQ AND THE CONTROL RISK ASSESSMENT.

The purpose of the ICQ is to document the auditor's understanding of the contractor's system of internal controls to plan the audit. Frequently, at nonmajor contractors, the auditor assesses control risk at the maximum (high) because it is more efficient to perform substantive tests for significant and sensitive accounts than to test the effectiveness of the contractor's internal controls (CAM 5-111.2d.). If the auditor decides that it is more efficient to test the controls, the ICAPS internal control program for the specific system (e.g., accounting, estimating, billing, etc.) must be used. In this case, the auditor should also use the ICAPS form(s) to summarize the results of the ICAPS internal control audit(s) performed and the ICQ to document the understanding of the internal controls system(s) not tested.

<u>APPENDIX- FAR COST PRINCIPLES ASSESSMENT</u>. The completion of the FAR Cost Principles Assessment is required by Part B, Step 2.c. of the ICQ, as part of the documentation of understanding of internal controls for incurred cost audits. Completion of the assessment is optional for all other assignments.

# DEFENSE CONTRACT AUDIT AGENCY OFFICE

Survey of Contractor's Organization, Accounting System and System of Internal Controls Contractor's with CCFY Dollars Between \$10 Million and \$80 Million

PART A – BASIC ORGANIZATION		
(Prepare a Part A for each Division)		
	Date Prepared:	
, A	Auditor:	
1. Contractor's Name		
2. Division name, if		
applicable		
3. Address		
4 m 1 1 N	C DAYN	
4. Telephone No.	5. FAX No.	
6. Point of Contact (Accounting)		
o. Foliit of Contact (Accounting)		
7. Position		
Description	8. E-mail address	
Description	o. E man address	,
9. Point of Contact		
(Contracts/Proposals)		
, , ,		
10. Position		
Description	11. E-mail address	S
•		
12. Type of Organization:		
<u> </u>		
a. Corporation		
	ily, or	Publicly Held
State of Incorporation		Date
Listed on Stock Exchange		
Stock Issued:		
Total Shares of Stock Issu		
Major Stockholders and N		
Shares of Stock Held by C	Officers of the Corporation	on
1 D D . 1		
b. Partnership		

PART A – BAS	IC ORGANIZATI	ION			
(Prepare a Part A	for each Division)	1			
(1) Partn	ers' Names				
(2) Basis	for Distribution of	Profits and	the Amoun	nt of Profit	
(3) Shari	ng for Each Partner	•			
c. Divis	sion of				
d. Rece	nt Business Combin	nations, e.g.,	Mergers,	Acquisition, Divestit	ure
·		•	<u>-</u>	•	
e. Othe	r				
·					
13. Is any portion	n of this division's	records mair	ntained at o	other locations?	
	ocations(s)				
	cognizant audit offic	ce(s).			
	orporate HQ)	` '			
	•				
14. Contractor's	fiscal year under re	view	Fise	cal Year End	
	<u>,                                      </u>	•	•	•	
15. Major Produ	ct or Services				
Manu	facturing Se	rvice	Const	cruction	ther
	<u> </u>			, <del></del>	
16. Brief Descrip	otion of Products				
Manufacture					
			· L		
17. Breakdown o	of Sales - % or \$ (M	lost Recent (	Complete F	FY)	
	`			,	
			Federal		
			Govt.		
Total Sales	Dollars (in000)	Percent	Sales	Dollars (in000)	Percent
			CPFF /		
DoD-Domestic			CPAF		
			T&M /		
			Labor		
DoD-FMS			Hour		
NASA			FFP		
			FPIF /		
Other Govt.			FPAF		
Commercial			Other		
Totals			Totals		
		- I	<b>U</b>	<u> </u>	- 1 <del></del>
18. Outside Aud	itors:				
a. Name of	Auditors				
b. Service(s	) Provided				

PART A – BA (Prepare a Par										
(Flepare a Fai	t A for each L	JIVISIOII,	)							
19. Internal A	uditors:									
	onally Indepe	ndent?					Yes	1	No	
	t audits perfor		intern	al audi	tors:					
	ternal audits a									
review	?						Yes	1 🔲	No	
d. Interna	al audits revie	wed by	DCA	<b>A</b> ?						
20. Cost Acco	ounting Stand	ards (CA	AS)							
a. Numbe	er of CAS Co	vered						Modifi	ed	
Contra			Ful	1 Cove	rage			Covera	ge	
	Disclosure									
Statem	ent?		Y	es	☐ No		Date			
							1			
c. D/S co										
adequa	ate?		Y	es	No		Date			
01 7	<u> </u>			• .•	1.0					
21. Location of	of current Con	tractor (	<b>J</b> rgan	ızatıon	and Sys	stem				
Appendix										
22. Plant and										
Facilities		Owned		Lease	, d   $\Box$	Oth	or			
racilities		Owned		_ Least	a	Oui	ei			
a. If lease	ed, is there an	v relatio	nchin	hetwe	en the le	2000	and		T	
lessor?		y iciatio	пыпр	DCLWC	on the re	BSCC		Yes		No
Tessor.	'									110
b. If Yes.	explain the re	elationsl	hip							
<u> </u>	, <b>0</b> p.10		T-P							
23. Contractor	r employees a	nd gove	rnmer	nt sales	(in \$00	0) fo	r on site a	nd off site	loca	ations
201 00111111111111111111111111111111111	· · · · · · · · · · · · · · · · · · ·	80,0			(111 4 0 0	0) 10	1 011 5100 01	011 510		
	NO. OF	•								
	EMPLO			TYP	E OF G	OVI	ERNMEN	T CONT	'RA	CTS
				CI	PFF/					
<b>LOCATION</b>	DIR.	INDI	<u>R.</u>	CI	PAF		<b>FFP</b>	T & N	<u>M</u>	<b>OTHER</b>
									ļ	

PART A – BASIC OR (Prepare a Part A for ea		N				
(Frepare a Fart A for ea	CII DIVISIOII)					
24. If the contractor has	a Work At Ho	me (WAH) progran	n. indicate:			
		cipating in the progr				
		or for the most recen				
liscai yeai						
25. Names and titles of	Principal Execu	utives. Time Devote	ed to Busines	s and S	Salary	
NAME	TITLE		OF TIME		SALAR	Y
						<u> </u>
26. Value of pension as	sets and pension	n liabilities				
27. Information on cont		during the previous				
CONTRACT	AWARD	ANGENIE	CONTRA		SUBJEC	
NUMBER	DATE	AMOUNT	TYPE	<u> </u>	TIN.	
	_				Yes Yes	No No
	+				Yes	No
	+				Yes	No
					Yes	No
						1 1110
					=	_=_
					Yes	☐ No
					Yes Yes	No No
					Yes Yes Yes	No No No
					Yes Yes	No No
					Yes Yes Yes	No No No
					Yes Yes Yes	No No No
					Yes Yes Yes	No No No
					Yes Yes Yes	No No No
					Yes Yes Yes Yes Yes	No No No
PART B - CONTROL	ENVIRONM	ENT AND OVER	1		Yes Yes Yes Yes Yes	No No No
			ALL ACCOL Yes No	UNTIN	Yes Yes Yes Yes Yes	No No No
Does management p	promptly correc	et deficiencies	1		Yes Yes Yes Yes Yes	No No No
Does management p     noted in external CF	promptly correc	et deficiencies ent letter on	1		Yes Yes Yes Yes Yes	No No No
Does management p	promptly correc	et deficiencies ent letter on	1		Yes Yes Yes Yes Yes	No No No

2. Does the contractor maintain written policies and

PART B - CONTROL ENVIRONMENT AND OVERA	LL A	CCOU	NTIN	G SYSTEM
	Yes	No	NA	W/P Ref.
procedures to describe:				
a. The assignment of authority and areas of				
responsibility so that there is adequate				
segregation of duties.				
b. The general accounting system.				
c. Identification and exclusion of unallowable costs				
(If the auditor is currently performing an incurred				
cost audit, the attached FAR Cost Principle		_		
Assessment must also be completed).				
d. Direct/Indirect charge practices.				
e. Preparation of incurred cost submissions and				
forward pricing proposals.				
f. Allocation of indirect costs to final cost				
objectives.				
g. Approval and documentation of journal entries.				
h. Establishment of account numbers.				
i. Approvals for establishing contract charge				
numbers.				
j. Allocation of income, rebates, refunds,				
allowances or other miscellaneous credits.				
3. Are the contractor's cost accounting records				
reconciled to and controlled by the general				
accounting system on a current basis, i.e., postings				
are made at least monthly?				
4. Does the contractor's system identify costs by				
contract (e.g., job cost ledger)?				
PART C - CONTRACTOR'S RISK ASSESSMENT, I	NEOL	OMATI		ND
COMMUNICATIONS, AND MONITORING	NTO	XIVIA I I	UN A	ND
COMMUNICATIONS, AND MONTORING	Yes	No	NA	W/P Ref.
CONTRACTOR'S RISK ASSESSMENT	Tes	110	1111	VV/12 11011
1. Does the contractor have a risk assessment process				
for identification, analysis, and management of risks				
relevant to the preparation of submissions to the				
government in accordance with Federal government				
regulations?				
2. Has any current or previous assignment identified the				
contractor's failure to properly assess the risk of				
having noncompliant submissions?				
INFORMATION AND COMMUNICATIONS			_	

PA	RT C - CONTRACTOR'S RISK ASSESSMENT, I	NFOF	RMAT	ION A	ND
CO	OMMUNICATIONS, AND MONITORING				
		Yes	No	NA	W/P Ref.
1.	Does the contractor have written policies and				
	procedures for the IT system that include appropriate				
	manual and computerized control procedures to:				
	• initiate, record, process, and report the				
	contractor's transactions and journal entries (as				
	well as events and conditions) from their				
	occurrence to their inclusion in the accounting				
	records;				
	• enter transaction totals into the general ledger;				
	record recurring and nonrecurring adjustments or				
	reclassifications if they are not recorded through				
	formal journal entries?				
2.	Do the contractor s policies and procedures address				
	the individual roles and responsibilities pertaining to				
	internal controls over accounting information?				
3.	Does the contractor disseminate its policies and				
	procedures to its employees?				
4.	Has any current or previous assignments identified				
	the contractor's failure to properly implement any of				
	these internal control procedures?				
M	ONITORING				
1.	Does the contractor have ongoing monitoring				
	procedures and/or separate internal control				
	reviews/audits to ensure that internal controls are				
	operating as intended and that they are modified as				
	appropriate for changes in conditions?				
2.	Has any current or previous assignment identified the				
	contractor's failure to monitor the effectiveness of				
	internal control procedures?				
	•				
	RT D. ACCOUNTING SYSTEM CONTROL C	)BJE(	CTIVE	S AND	
LA	ABOR SYSTEM				W/P Ref.
1.	Does the contractor have a training				
	program to reasonably assure that all				
	employees are aware of the importance of				
	proper time charging?	$\bigcap$ No	$\mid \mid \mid \mid \mid$	NA	

PART D. ACCOUNTING SYSTEM CO	NTROL	OBJECT	IVES AND	ACTIVITIES
2. Do the contactor's written policies and				
procedures provide labor				
documentation/work descriptions that				
identify the work to be performed, and are				
labor charges tracked to a final cost				
objective, whether allowable or				
unallowable/direct or indirect?	∐ Yes	∐ No	∐ NA	
3. Does the contractor maintain written				
timekeeping policies and procedures to				
reasonably assure that labor hours are				
accurately recorded and corrections are				
documented, including authorizations and				
approvals?	∐ Yes	∐ No	∐ NA	
MATERIALS/PURCHASING SYSTEMS				W/P Ref.
Does the contractor maintain written policies				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
and procedures to describe the major manual				
and automated systems that comprise the				
material management and accounting system?	Yes	□No	□NA	
5 5				
ESTIMATING				W/P Ref.
Does the contractor have written estimating				
policies and procedures to address employee				
training, assignment of authority and				
responsibilities, cost estimate development,				
and the estimating system process, activities,				
and functions?	Yes	☐ No	□ NA	
BILLING SYSTEM	1	<u> </u>	1	W/P Ref.
Does the contractor have and disseminate				
written billing policies and procedures which				
address employee training, contract briefing				
to identify special billing provisions and				
limitations, and management review of	<b>□ 3</b> 7	□ NT -	□ NIA	
billings?	∐ Yes	∐ No	∐ NA	
PLANNING/BUDGETING				W/P Ref.
	1			w/r Kei.
Does the contractor have written policies and procedures for the planning and budgeting				
system, which include the formal assignment				
of duties and responsibilities and a				
•	Yes	□No	□NA	
description of the system?			L INA	
COMPENSATION				W/P Ref.

PART D. ACCOUNTING SYSTEM CO	NTROL	OBJECT	IVES AND	ACTIVITIES
Do written policies and procedures for				
compensation exist to include:				
• a salary structure and administration;	Yes	☐ No	□NA	
• a description of fringe benefits provided				
to employees; and	Yes	☐ No	□NA	
• a system for determining pay increases,				
bonuses, and promotions?	Yes	☐ No	□NA	
OVERALL ACCOUNTING SYSTEM CON	TROL O	BJECTIV	ES AND	
ACTIVITIES				W/P Ref.
Has any current or previous assignment				
identified the contractor's failure to properly				
implement any of its internal written control				
procedures in Part D above?	Yes	☐ No	□ NA	

## DEFENSE CONTRACT AUDIT AGENCY OFFICE

#### FAR COST PRINCIPLE ASSESSMENT

Directions: This FAR Part 31 cost principle assessment should be completed based on your knowledge of the contractor's practices and procedures (i) as documented in previous working paper files, (ii) as a result of inquiry of appropriate contractor management, supervisory, and staff personnel; or (iii) as a result of observing contractor operations.

The questions are designed so that a YES answer will generally require follow up during the next incurred cost or proposal audit. The questions relate to sensitive cost issues and do not replace the requirement that the auditor have detailed knowledge of the cost principles and perform any audit procedures needed to determine compliance with all significant costs being audited at the contractor.

Those CAS standards that relate to the FAR cost principles are noted in parenthesis ( ). If the contractor is CAS covered, the responses to these risk assessment questions should consider the results of your CAS compliance testing.

Ask the contractor to explain their policies and procedures for identifying and segregating unallowable costs and directly associated costs (31.201-6 Accounting for Unallowable Costs). Document this discussion.

Working Paper Reference		

FAR Cost Principle	Response		Follow-Up	
			Not-	W/P
	Yes	No	known	Reference
<u>31.201-5 CREDITS</u>				
Does the company show miscellaneous income				
other than as a reduction to expenses, (e.g., rental				
income, xerox income, and vending machine				
income)?				
31.203 INDIRECT COSTS				
Did the company exclude unallowable costs				
from the allocation bases?				
31.205-1 PUBLIC RELATIONS AND ADVERTISING				
COSTS				
Did the company advertise in newspapers,				
magazines, on radio, etc. for other than help				
wanted?				
Is the company involved in trade shows, exhibit				
booths, etc. relative to the products and/or				
services the company offers?				

FAR Cost Principle	Response Not-			Follow-Up W/P	
	Yes	No	known	Reference	
31.205-6 COMPENSATION FOR PERSONAL					
<u>SERVICES</u>					
Were any new DoD contracts awarded after					
4/15/95 with 1995 or later funding? If so, were					
there any employees that had total compensation					
greater than the amount prescribed in DFARS					
231.205-6(a)(2) or FAR 31.205-6(p) [see CAM					
6-414.8]?					
31.205-8 CONTRIBUTIONS OR DONATIONS					
Has the company claimed contributions or					
donations?					
31.205-10 COST OF MONEY (CAS 414/417) (also see					
31.205-52)					
Does the company propose and/or claim					
Facilities Capital Cost of Money?					
31.205-11 DEPRECIATION (404/409) (also see					
31.205-16 and 31.205-52)	1				
Does the company use different depreciation					
methods for income tax and financial accounting					
purposes?					
Does the company use different depreciation					
methods for government and non-government work?					
Does the company allow personal use of					
company vehicles (31.205-6(m)(2)) or other company assets? (31.201-4 ALLOCABILITY)					
31.205-13 EMPLOYEE MORALE, HEALTH,					
WELFARE, FOOD SERVICE, AND DORMITORY					
COSTS AND CREDITS					
Do the company's policies and procedures fail to					
clearly distinguish employee morale and welfare					
costs from gifts, recreation and entertainment					
costs?					
Does the company give awards and gifts for	<del>                                     </del>				
other than compensation or recognition of					
employee achievements pursuant to an					
established plan or policy?					
Did the company claim any recreation costs?					
Is a cafeteria maintained for employees? If yes,	1				
does it operate at a loss?					
31.205-14 ENTERTAINMENT COSTS					
Do vouchers for luncheons and trips fail to list					
the purpose for which the expense was incurred?					

FAR Cost Principle	Response Not-			Follow-Up W/P
	Yes	No	known	Reference
Does the company provide memberships in	103			Reference
social, dining, or country clubs to its employees				
for personal or business-related purposes?				
Does the company have parties, recreational				
trips, shows, picnics, or other such recreational				
or entertainment events?				
31.205-15 FINES, PENALTIES, AND				
MISCHARGING COSTS				
Has the company been fined or penalized (e.g.,				
were any tax returns filed late)?				
31.205-16 GAINS AND LOSSES ON DISPOSITION				
OR IMPAIRMENT OF DEPRECIABLE PROPERTY				
OR OTHER CAPITAL ASSETS (also see 31.205-11)				
Were any assets written down as a result of				
impairments caused by events or changes in				
circumstances (e.g., environmental damage, idle				
facilities due to a declining business, etc.)?				
31.205-20 INTEREST AND OTHER FINANCIAL				
COSTS				
Has the company claimed interest expense or				
other financial costs?				
31.205-21 LABOR RELATIONS COSTS				
Has the company been involved in any activities				
to assist, promote, or deter unionization?				
31.205-23 LOSSES ON OTHER CONTRACTS				
Has the company incurred any significant losses				
on recent contracts regardless of the customer?				
31.205-24 MAINTENANCE AND REPAIR COSTS				
Has the company incurred any significant				
maintenance and repair costs? If, so are any of				
the costs extraordinary and possibly subject to				
capitalization requirements of CAS 404 or				
GAAP?				
31.205-25 MANUFACTURING AND PRODUCTION				
ENGINEERING COSTS				
Has the company incurred any significant				
manufacturing and production engineering				
costs? If, so are any of the costs covered by				
31.205-18 IR&D or contractually required?				
31.205-27 ORGANIZATION COSTS				
Has the company reorganized, established a new				
division, or merged with another company?				

FAR Cost Principle	Response			Follow-Up	
				Not-	W/P
	Ye	S	No	known	Reference
Does the company have plans for such activities					
in the future?			Ш		
31.205-33 PROFESSIONAL CONSULTING SERVICE					
COSTS					
Does the company fail to maintain supporting					
evidence of the nature and scope for professional					
and consulting services rendered?	Щ				
Did the company incur retainer fees?	Ш				
31.205-35 RELOCATION COSTS					
Does the company reimburse employees' closing					
costs or continuing costs of ownership over 14%					
of the sale price of the old house?					
Does the company reimburse employees' costs					
incidental to acquiring a home in a new location					
over 5% of the purchased price of the new					
house?					
Does the relocation policy allow for payment of					
income taxes?					
Does the company allow more than 30 days of					
TDY for relocation?					
Does the company's travel and relocation policy					
allow newly transferred employees to leave the					
company before 12 months and not have to					
reimburse the company for the relocation					
expenses?					
31.205-36 RENTAL COSTS					
Has the company entered into any new leases or					
renegotiate any existing leases?					
Did the company fail to use FASB No. 13 to					
determine if the lease was a capital lease?					
Are there any rental payments for property					
leased from an owner, stockholder, or an affiliate					
of the contractor?					
31.205-40 SPECIAL TOOLING AND SPECIAL TEST					
<u>EQUIPMENT</u>					
Does the company lack policies and procedures					
to differentiate between the costs of general-					
purpose test equipment and special tooling and					
special test equipment?					
<u>31.205-41 TAXES</u>					
Have more taxes (state income taxes mainly)	_				
been accrued than paid?					
31.205-46 TRAVEL COSTS					

FAR Cost Principle	Respo	onse	Follow-Up	
			Not-	W/P
	Yes	No	known	Reference
Do total per diem rates paid exceed JTR/FAR				
limitations?				
Were any rebates, credits, discounts given to the				
company by airlines, car rental firms, motels,				
etc. based on such things as volume?				
31.205-47 COST OF LEGAL AND OTHER				
<u>PROCEEDINGS</u>				
Has the company incurred costs in connection				
with any litigation brought by the government?				
Has the company incurred costs in connection				
with any proceeding brought by a third party on				
behalf of the government, i.e., qui tam suits?				
Has the company incurred costs to defend				
against stockholder lawsuits?				
Did the company require legal services for				
organizing, reorganizing, antitrust suits, claims				
against the Government or bad debts?				
Did the company incur bid protest costs or costs				
of defending against protests?				
31.205-49 GOODWILL				
Does the company have any costs for				
amortization, expensing, write-off, or write-				
down of goodwill?				
Has the company included the cost of money				
resulting from including goodwill in the facilities				
capital employed base?				
31.205-51 COSTS OF ALCOHOLIC BEVERAGES				
Does the company fail to identify and exclude				
the costs of alcoholic beverages from its claimed				
costs?				
31.205-52, ASSET VALUATIONS RESULTING				
FROM BUSINESS COMBINATIONS		<u> </u>		
Did the company have asset write-ups or write-				
downs following a business combination?				